

## MS 152- ACCOUNTING FOR MANAGERS

### Course Objective

The objective of the course is to provide an understanding of practical aspects of accounting, managing assets, financial analysis, cost behavior and improve decision making skills.

### Course Outcomes:

On completion of this course, learners will be able to:

1. Demonstrate knowledge of the business accounting cycle for the corporate form of business.
2. Understand the framework for preparation and presentation of financial statements.
3. Develop decision making skills in the application of Revenue and monetary Assets.
4. Acquire practical knowledge on application of cash flows and Ratio Analysis. Prepare and interpret cost behavior in organization.
5. Demonstrate knowledge on strategic planning and Budgeting process.

**UNIT-I: Basic Accounting Concepts:** The income statement-Nature of Income - Recognition of Expenses-Gains and Losses- other concepts of Income-Accounting and Changing Prices. The Balance sheet-Ratios-Balance sheet changes.

**UNIT-II: Revenue and Monetary Assets:** Timing and Amount of Revenue Recognition-Monetary Assets and their Analysis. Cost of Sales and Inventories: Types of companies-Inventory Costing Methods-lower of cost- Analysis of Inventory. Long –Lived Nonmonetary Assets and Their Amortization: nature of Long –Lived Assets- Accounting for Depreciation-Plant and Equipment Disposal- Income tax Consideration-natural Resources- Intangible Assets.

**UNIT-III: The statement of cash Flows:** The cash Flow Statement- Misconceptions about depreciation-Preparation and Analysis of Cash Flow Statements. Financial Statement Analysis: overall Measures- profitability Ratios- Investment Utilization Ratios-Financial Condition Ratios-Dividend Policy-Growth measures-Making Comparisons.

**UNIT-IV: The Behavior of costs:** Relation of costs to Volume-Profit. Full Costs And Their Uses: Cost Concepts- product Costing Systems- Nonmanufacturing Costs-Uses of Full Cost. Additional Aspects of product Costing Systems: Job Order Costing and process Costing Systems-Measurement of Direct Costs-Allocation of Indirect Costs.Cost System Design Choices.

**UNIT-V: Strategic Planning and Budgeting:** Budgeting- Operating Budget and it's preparation – Cash Budget- capital Expenditure Budget-Beyond Budgeting.

**TEXTBOOK:**

1. Accounting Text and Cases by Robert Anthony, David Hawkins and Kenneth Merchant (13th Edition), The McGraw-Hill Companies

**REFERENCE BOOKS:**

1. Financial Accounting by Needles & Powers (11th Edition), South Western Cengage Learning
2. Financial Accounting by Gary Porter & Curtis Norton (6th Edition), Cengage Learning
3. Managerial Accounting by Garrison, Noreen & Brewer (11th Edition), Tata Mcgraw Hill
4. Introduction of Management Accounting by Horngreen, Sundem, Stratton, Burgstahler and Schatzberg (14th Edition), Pearson
5. Indian Accounting Standards (Ind AS) & IFRSs for Finance Executives by T.P Ghosh (2nd Edition), Taxmann Publications Pvt Ltd
6. IFRS – A Briefing for Chief Executives, Audit Committees and Board of Directors issued by IASB
7. Red Book on International Financial Reporting Standards issued by IASB